



LISTEN UP!

Central Bucks Detachment
P.O. Box 1372
Doylestown, PA 18901

Meets 7:30 P.M. 2nd Wednesday of Month
American Legion Post 210
315 North Street
Doylestown, Pa.

"ONCE A MARINE - ALWAYS A MARINE"
COMMANDANT - BUDD PEARCE

EDITOR - BOB SCHAFFER

VOL. 9 NO. 2

NEWSLETTER

FEBRUARY 1996

The "SNOW STORM OF THE CENTURY" had an effect on the Marine Corps League since it was responsible for cancellation of the regular Detachment meeting, in January. Many people were still digging out from the storm and the roads were not in the best of shape, therefore, it was decided that in the interest of the safety of the members, the smart thing to do was call off the meeting.

Another casualty of the storm was the **ADOPT-A-HIGHWAY** clean-up which was scheduled for January 13. A new date will be announced at the next scheduled meeting.

The American Legion Post #210 on North Street in Doylestown, Pa. Is sponsoring a spaghetti dinner on February 10, 1996 from 4-8PM. Tickets will be available at the door, so bring the whole family and fill up on pasta.

UPCOMING EVENTS

Feb. 15-17 --- 1996 National Mid-Winter Conference at the Fairview Park Marriott Hotel,
3111 Fairview Park Drive, Falls Church, Va.

April 5-6 ----- The 3rd Quarter Department meeting at the Embers Convention Center in
Carlisle, Pa

June 27-30---- Department of Pennsylvania State Convention at the Valley Forge Hilton in King
Of Prussia, Pa.

Oct. 14-15---- State Rifle Matches at Indiantown Gap, Pa.

**THE NEXT REGULAR DETACHMENT MEETING WILL BE 14 FEBRUARY 96 (1930)
AT THE AMERICAN LEGION HOME ON NORTH STREET IN DOYLESTOWN, PA.**



From The Desk **COMMANDANT - BUDD PEARCE**
Central Bucks Detachment, Marine Corps League

Marines,

Due to the extremely bad weather the January meeting was canceled. I hope that everyone can make the February meeting. We will be having nomination for officers at this meeting and it is important that you be there, especially if you are going to want to nominate someone or wish to be nominated yourself. This meeting and the meeting in March are two of our most important meetings of the year. Between these two meetings the officers that will lead the detachment through the next year will be elected. Without you there the election process will continue, but it's as they say "If you don't go out and vote, then don't bitch about who gets elected!" Come out to these meetings and let your choice be known.

Since the printing of the last newsletter, the detachment had some bad news. William Rosenberger Jr. passed away. The detachment conducted the funeral service at the funeral home and at the cemetery. There were quite a few members present along with our honor guard. A rifle salute was fired by three detachment riflemen and the flag was presented to Marine Rosenberger's surviving mother. I was extremely proud, and just as sorry, to have been the one to do the honors of the flag presentation. William, Jr. was a member in good standing of the detachment and a member of the detachment rifle team. He was the father of our Senior Vice, Bill Rosenber III. He will be missed by all those who knew him and my deepest sympathy goes out to the entire Rosenberger family.

I have been receiving quite a few of the car raffle tickets, along with the money for them, over the past few weeks. Keep up the good work! As you sell your tickets, please get the money in right away. Remember, 40 cents of each ticket sale goes to the detachment. If you get the money and stubs in right away, the detachment has use of that 40 cents right away. If you have sold all of your tickets and need more please let me know, or call Mike Waldron. Although Mike has officially resigned his duties as Jr Vice, he still has the remainder of the tickets. He will be glad to get them to you, or to me so that I can get them to you.

The quarterly meeting that was to be held in January at the Holiday Inn in Grantville was canceled due to the bad weather and the threat of more. If you had made plans on going to the meeting, or the banquet that evening, I believe your dinner tickets will be honored at the next quarterly meeting. This meeting is to be held at the Embers in Carlisle in April. This is the same place that the Department Leadership School will be held on 3, 4 & 5 May 1996.

Speaking of Leadership School, if you are planning on going to this year's school, get your reservations in to Jim Bradford immediately. Full information will be given at the February meeting concerning the school, the leadership program and room reservation information. I look forward to seeing a large number of our detachment at the 14 February meeting. I know that it is Valentine's Day and that you may be planning something special with your loved ones, so I will only be a little disappointed if I don't see you. Make it if you possibly can, thanks.

Semper Fi

A handwritten signature in cursive script that reads "Budd Pearce".

Commandant



BUX-MONT YOUNG MARINES
Walter B. Roach
Commanding Officer

P.O. Box 476, Dublin, PA 18917
(215) 361-1632 or (215) 361-2990
Fax: (215) 361-5929

ACTIVITIES OF THE YOUNG MARINES

THE YOUNG MARINES HAVE DONE AN OUTSTANDING JOB IN ASSISTING WITH THE TOYS FOR TOTS PROGRAM. THEY WORKED VERY CLOSELY WITH THE MARINES FROM WILLOW GROVE N.A.S. AND 14TH MARINES GOLF BATTERY IN WEST TRENTON, N.J. THE YOUNG MARINES WERE ASSIGNED TO SORT TOYS IN AGE GROUPS AS WELL AS TOYS FOR GIRLS AND TOYS FOR BOYS. THEY ALSO HELPED TO FILL ORDERS TO BE PICKED UP BY VARIOUS GROUPS.

IN NEW HOPE AND LAMBERTVILLE AREAS WE PLACED FOUR DONATION BOXES IN THE POST OFFICE AND THREE STORES. THE RESPONSE WAS SO GREAT THAT THE BOXES HAD TO BE EMPTIED SIX TIMES, PLUS THE PHONE CALLS TO MY HOME REQUESTING THAT I PICKUP TOYS BECAUSE THE PERSON HAD TOO MANY TO TAKE TO THE DROP BOX. THE LAMBERTVILLE POLICEMENS BENEVOLENT ASSOCIATION DONATED \$250.00 TO THE TOYS FOR TOTS PROGRAM. THE PRESIDENT OF THE P.B.A. #343 IS MARINE BILL MCLAUGHLIN.

WALT ROACH IS BOUNCING BACK FROM HIS STAY IN SICK BAY AND CONTINUES TO DO A GREAT JOB OF LEADING HIS COMMAND.

THE YOUNG MARINES WISH EVERYONE A HAPPY AND PROSPEROUS NEW YEAR.

SEMPER FI

LARRY SCHEETZ

ANSWERS TO LAST MONTH'S QUIZ

1. Smedley Butler won his second Medal of Honor at Fort Riviere, Haiti.
2. The first Marine Corps officers course was established at Quantico, VA.
3. General Robert E. Cushman founded the Marine Staff Noncommissioned Officers Academy.
4. More than 32,000 Marines served in France during WWI.
5. The first black Marine Corps aviator was Lieutenant General Frank E. Petersen, Jr.

MARINE CORPS TRIVIA QUIZ



1. Who was the first enlisted Marine to win the Medal of Honor during WWII?
2. Who commanded the first Marine Corps amphibious assault?
3. Where did the 9th Marines first encounter Viet Cong guerillas?
4. Who was the first Marine Commandant to be court-martialed and later acquitted?
5. What type of machineguns did the Marines employ in Belleau Wood, France, during WWI?

Answers in Next Month's Newsletter

CAROUSEL flowers

1-800-774-4033 (215) 345-4033
*Flowers for All Seasons
 ... for All Reasons*
 224 WEST STATE STREET DOYLESTOWN PA 18901-3514

Accredited Tax Advisor

Accredited Tax Preparer

Marie Esher Coia, EA
 Tax Accountant

Enrolled to Represent
 Taxpayers before the
 Internal Revenue Service



138 West Butler Avenue
 New Britain, PA 18901
 915-348-3999



Dragon's Den
 of
Antiques
"De Heat Olde Stuff"
 Bought-Sold-Consigned
 135 S. Main St.
 Doylestown, PA 18901
 William & Kathy Wilson
 (215) 345-8666

Additions

Kitchens
 Baths

George
GS tone
L ontractors
 Inc.

92 Norristown Road
 Warminster, PA 18974

(215) 443-9446

PKG Insurance Associates

204 North West Street
 Suite 101
 Doylestown, PA 18901

GEORGE A. PENGLASE

(215) 340-1232
 (215) 822-8987
 FAX (215) 340-9495

LAW OFFICES OF JOHN D. BLUMENTHAL

179 NORTH BROAD STREET • DOYLESTOWN, PENNSYLVANIA 18901
 TELEPHONE (215) 348-0880 • FAX (215) 348-8908



Dog Grooming By Cathe

Call For Appointment:
 (215) 348-7275

BURCH & JONES JEWELERS

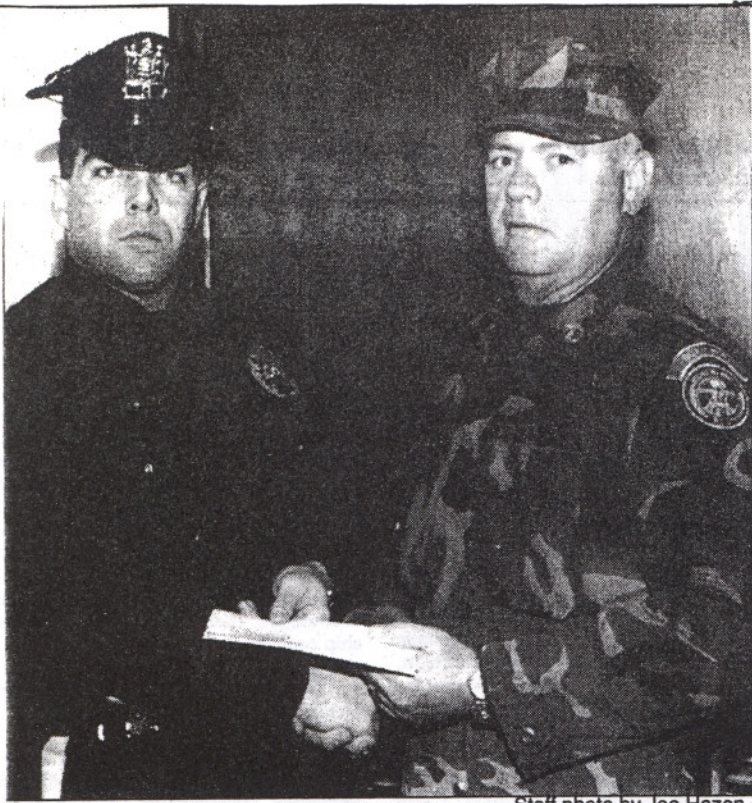
215-862-2725

FULL SERVICE JEWELERS

Jewelry Repair • Custom Designing • Ear Piercing
 Appraisals • Watch Repair • Clock Repair
 Engraving • Remounting

Closed Sun & Mon • Tues - Sat 10:30 - 6 • Evenings By Appt.
 9 North Main Street • New Hope, PA





Staff photo by Joe Hazen

Charity

The Lambertville Police Department's P.B.A. Chapter No. 343 donated \$250 to the Bux-Mont Young Marine's Toys for Tots campaign Monday. The Young Marines are affiliated with the Central Bucks Marine Corps League Detachment. Officer William McLaughlin made the presentation to Y.M. executive officer Larry Scheetz.

GRIN AND BEAR IT



"Someday, if you survive, you'll look back on the next six weeks and laugh."

THE INTELLIGENCER RECORD Sunday, January 14, 1996



For a worthy cause

Members of the Home Builders Association of Bucks and Montgomery counties held a holiday reception last month at Pippo's Fantastico Restaurant in Southampton at which toys were collected for the Toys for Tots campaign, sponsored by the U.S. Marine Corps Reserve. Participating in the drive were HBA members and Marines from the Willow Grove Naval Air Station in Horsham, including (from left): Staff Sgt. Alan Martin; Joy Thomas of Light World in Trevoise; Steven Katz of Katz Development Group, Ambler; Audrey Long of Audrey Long Interior Design in New Hope; Gunnery Sgt. Gary White and Lance Cpl. Stephen D'Agastino.

S T O P WHINING

Straight talk from the new top dog

By Chris Lawson
Times staff writer

WASHINGTON — Sergeant Major of the Marine Corps Lewis G. Lee doesn't mince words. In fact, he doesn't use many of them at all.

The new top dog is quiet, reserved, often blunt, and about as back to basics as it gets. He's a stern, bottom-line man who now sits as the Corps' most powerful enlisted Marine, but remembers where he came from. He's not shy about telling an interviewer that he's got a general equivalency diploma and a ninth-grade education.

In his first formal interview since being named the 13th Sergeant Major of the Marine Corps, Lee is visibly uncomfortable. He chooses his words carefully. He speaks slowly and deliberately. Seated in his still undecorated office, Lee is obviously much more at ease in the company of Marines than he is fielding questions from a nosy reporter who's trying to discover what makes him tick. But once he gets going, he's hard to stop. Like his boss, Marine Corps Commandant Gen. Charles C. Krulak, Lee wants to make a difference in this Corps and he's happy to tell you how he plans to do it.

He is, however, a far cry from his predecessor, the gregarious and animated Gene Overstreet. Stoic and spartan better describe this Vietnam veteran, who wears the Legion of Merit, two Purple Hearts and two Navy Commendations with combat "V" on his six rows of ribbons.

Lee rarely laughs — at least not in public — but wants people to know that his stern demeanor does not mean he's an angry man. He gets emotional when he talks about what the Corps and country have done for him over the 27 years he's been in uniform. Among other things, the Corps brought him his wife, Regina Lee, herself an active-duty master sergeant.

But it has also fueled his passion — a passion for the Marine Corps and for what being a Marine is all about, and isn't about. Being a Marine, he says in innumerable ways, is not belly-aching about living two or three to a room; or blaming others for why you didn't get promoted when the only one to blame was yourself.

A sergeant major for 11 years — the most for any sergeant major on active duty — Lee plans to aggressively make his mark on the Corps in this, his final four-year tour. He won't suffer fools, criminals or incompetent leaders along the way. He's not afraid of sticking his foot in it either.

"Like I told the commandant," he said, "if he has to fire me, at least I can say I got fired from the top."

not approachable. I think they sometimes think that I'm too blunt in my address to people. If you ask me a question, and I know the answer, I'm going to give you the answer in the shortest way I can. If you ask me something I don't know, I'm not going to tap dance and try to make you think I'm smart. I do not talk for the sake of talking. I love to teach, but I'm not much at debating. If I think I'm right, and you think I'm wrong, I'm probably not going to change your mind on that. I respect your opinion, but if I think I'm right, I'm going to continue to march in the way I think is right until somebody turns me off of it.

I'm also kind of reserved I guess, but that's just me. I've always prided myself on being a better listener than a talker. I love conversation, and I really like to hear what people have to say. I will stand with three or four people for hours and just listen to them talk among themselves and I learn from that. I learn a lot by listening. Then when I input something, it's pretty short and well thought out. But I am approachable. Anybody who knows me will tell you that. I'm probably the nicest guy in the world. (He laughs).

Q. You've got a reputation for being a tough taskmaster. Will that continue?

A. Every Marine has got to know from Day One that they are accountable for their actions, and we've got to hold Marines accountable for their actions. We've got to instill in them the understanding of what responsibility is. We're kind of in a society now where there's a lot of, "What can you do for me? What can you give me? What am I entitled to? Why ain't I getting this?" The Marine Corps, and the services as a whole, are a microcosm of society. We recruit these kids every year, and they are qualified, but they bring those habits and attitudes with them into the Corps. We can't be everything to everybody.

I don't necessarily think a happy Marine is a good Marine. There are unhappy Marines who are extremely good Marines. The Marine Corps as a whole, is like any other service of the armed forces — you give up certain freedoms, certain rights, but in return you get a family, people who are committed to taking care of you to the extent they can and the backing of a nation that, I believe, still does value their armed services and, in particular, the Marine Corps. You give of yourself that commitment that you made on that contract: to serve. I want to get back to instilling the importance of what you do when you raise your hand for the first time and say I will and I do.

The bottom line in my book, I guess, is this: Don't try to look for people to blame for your professional shortcomings. We don't graduate nobody from boot camp who's overweight. We don't do that. And yet six months later a large percentage of

them will become overweight. Well, whose fault is that? It's first and foremost the fault of the individual. It's *your* responsibility. A lot of people say it's the leadership's responsibility for allowing a person to get that way. That's bull. If I got a platoon sergeant with 40 Marines and one or two are overweight, that's not that platoon sergeant's problem. Now, if half his platoon is overweight, then I probably got a leadership problem.

Q. Why do you think Gen. Krulak picked you for this job?

A. I had the opportunity to serve him for about a year when he was director of Personnel Management Division at Headquarters. I also served him for 10 months when he was commanding general of Marine Forces Pacific. But that truly is the extent of our relationship. When he selected me, I believe he also selected someone unique. I'm the senior enlisted man in the Marine Corps. Period. The billet has nothing to do with it. I'm the senior guy. That has some credibility there. I think that makes a difference.

As for our relationship, I remember the first time I met him. I reacted a lot to what has come to be known as his "visions." He really thinks about the future, and if you pay attention to what he thinks about, you get caught up in this enthusiasm about the day after tomorrow, and it makes you as an individual not only start dealing with the day-to-day problems, but thinking about what our Corps' future really is going to be like. It's pretty exciting to come to work.

Q. What do you see as the role of the sergeant major of the Marine Corps?

A. First and foremost, he should be a teacher. I spend a lot of time traveling, talking to Marines and sailors, but I personally will make a determined effort to always have something new to talk about. To teach people new things. There's always something going on at this headquarters here, and the people need to know what's going on. I need to be aware of all that; what's going on in logistics, operations, research and development, as well as people issues. I intend to know those things, because I can encourage the individual I talk

to, and make them understand how they are a part of the big picture. So, first and foremost I want to be a teacher. "Problem solver" is secondary to the teaching part.

Q. What's your number one priority as you begin this journey?

A. The reduction of non-EAS first-term attrition. I fully believe the enlisted corps and especially the staff NCO population can [make] an impact on the problem. We're the day-to-day guys and girls that get the job done with the people at hand. We've got about one-third of our first-term population that goes out the door before they could, and we're going to do something about it. They just ain't making it to the end of their first-term contract. The reasons why are numerous: The Marine becomes seriously injured, etc. But we're also separating too many too early, for minor disciplinary infractions or because they accumulated less-than-savory records, though they aren't criminal. They've been a problem, they've been a leadership challenge, maybe one too many times. [But] I think maybe we are cutting our losses too soon. I want to influence, through teaching and counseling, the staff NCO corps and the NCOs to get more proactive in looking for ways to hold on to more of our first-term Marines — at least until the end of that first contract. But let me assure you, I'll never ask anybody to work with a criminal or keep a criminal. I won't do that.

Q. Your predecessor was continually worried about the deployment demands on today's Marines. What are your concerns?

A. We've always got to be concerned about stretching the rubber band too tight. But if you look at the ethos of the Corps, that's why we exist. We exist to be forward deployed. I want to stress to the people I talk to why we are the way we are as Marines and make sure they continue to teach the people under them that we exist as an institution because we are a force that does deploy and come from the sea. To do that we've got to have a sizable amount of our forces committed, forward deployed at all times. If we don't do that the Marine Corps really won't have a mission.

In the last year I've talked to at least two-thirds of the operational forces, and I didn't hear Marines get up and complain about being overdeployed. Other people say, "Well, they won't complain to you, sergeant major." I don't believe that, because you should hear the complaints I do get. But deployment was not one of them.

One of the most impressive things I have seen as a sergeant major, and I've been around a long time, was in October of 1994 when some forces mounted out in response to President [Sadaam] Hussein rattling the sabers again. I visited the I MEF forces about a week after that was all going on, and I really got beat up bad on my visits. But it was a good beating. Because what they complained to me about was not anything other than "Why aren't I going? Why wasn't my unit picked to go?" That made me very proud.

We, as an institution, are extremely concerned about the amount of time we can keep our people deployed, because with that comes a lot of problems. But the individuals themselves who are out there on the cutting edge, you rarely hear them complain about what they're doing, because

they believe in what they're doing. And truthfully, that's where they want to be.

Q. The commandant recently ordered the Corpswide stand-down. Are you concerned about safety?

A. Yes. What we do is dangerous. But we can always slow training down a bit. If you see a potential problem, step up and take action. Don't push the envelope on a training scenario where you can end up hurting or killing somebody.

Q. Does every Marine have to be a 5.0 or "outstanding Marine" to be successful?

A. No. The commandant's standards are the acceptable standards. Sometimes many of us in the Marine Corps are so good, so professional, and so demanding of ourselves that we want everybody to be like us. So what is good enough for the commandant may not be good enough for us, because they aren't meeting our own personal standards. I'm going to try and turn that off a little bit. I think that's a problem with our first-term attrition. Maybe we are trying to mold them in our own eyes without accepting what the commandant has said is good enough for him. But understand, the person who only achieves the minimum is not going to stay beyond their EAS, and will probably not be competitive for promotion with their peers, because their peers will exceed the minimum. But there's nothing wrong with a Marine who is meeting the commandant's standards. I want to drive that home.

Q. Many Marines are being forced up or out. What do you say to them?

A. I want everybody to leave the Corps happy, but I know they won't. Whether we're retiring a person on 30 years, or sending them home through non-EAS attrition, I want that individual to clearly understand why their career was terminated before they wanted it terminated. I think we owe them that. I won't just sweep them out the door and ignore that. I want them to feel they've been dealt with honorably by the Marine Corps.

Q. Are you satisfied with today's performance evaluation system?

A. I've been a part of that system for a long time and as personnel sergeant major I fought hard to get more definitive guidance in our existing order. We had a lot of success in getting more specifics into the order. But our system will undergo a change because we need to evolve.

But I don't think we have a bad system. You can debate the inflation issue — and [the system] probably is inflationary — but 99.9 percent of the time the decision made by the commandant's people are still the right decisions. The only time they go wrong is when is when the honesty and integrity is missing.

I personally don't see a need for a sweeping change. Maybe some fine-tuning. We need to be more user-friendly, less cumbersome, but I don't see a need to totally do away with the way we do business now.

Q. How would you describe the quality of life for today's Marines?

A. I'm not being melodramatic or

anything, but this country and Marine Corps have been very good to me. While I would love to make a \$100,000 a year, I know I'll never make a \$100,000 a year. I knew that 15 years ago. [Lee's pay as sergeant major of the Marine Corps is \$50,616 per year, not including his government house.] I didn't stay in the Marine Corps for that reason. Quality of life is really a lot about how you make something out of what you have. I want my Marines to understand that the Commandant of the Marine Corps, the Department of the Navy, and the American taxpayer is going to do the very best they can for them, as they understand it at the time.

My 18- and 19-year-old lance corporals who are living in the Marine Corps two to a room are better off than they would be working at McDonald's and living at home. They can't tell me that they're worse off. I don't buy it. Their benefits are better than working at McDonald's or living at home with your little brother. I don't think we do a very good job of talking about that when we talk about quality of life. But that comes with the understanding that we'll ask our leadership to fight as hard as they can to get the things that we need to survive not only in garrison, but on the battlefield as well.

Q. How do you tell that to a Marine who has a friend in the Air Force with a room of his own living in relative luxury?

A. That's when you've got to get down and look into our ethos. Look at who we are, how young we are, how oriented we are toward a first-term force. Forty-nine percent of our people being lance corporal or below. Also, look at what the American people expect out of us. They expect us to go out there, go ashore and fight on a moment's notice, anywhere in this world. So when you talk about quality of life, our emphasis is, and will always be, on making sure that when we send that young man or woman ashore... we bring them back alive, in one piece. We're just different from the other services that way. It's not that we don't want what everybody has, or needs. It's that our demands have to be oriented in other areas.

Q. What's the easiest way to improve their quality of life?

A. Simple: successful mission accomplishment. Quality of life often comes down to this: If you go to work in the morning and you know what your job is that day, you know what you've got to get done, and you pull together as a team, and within a nine-hour day you have met your requirement for that day. Hey, you get to go home, or to the barracks, and relax, or go work out. On the other hand, if you go to a unit or organization where you can't get your work done in time because they don't pull together as a team, you've got people who are unhappy because they are overworked, overstressed and their social life stinks. That just breeds on itself. You'll have more unauthorized absences, pay problems, alcohol abuse.

I believe at the lower level, where the rubber meets the road, the NCO and staff NCO can make a difference. Get that job done and get it done right the first time. Then you can take care of your Marines and they can take care of their families and do the social things they want to do.

BY DAN MCGREW

Who said no questions are stupid?

Sometimes, in the day-to-day business of leading Marines, we focus too heavily, almost exclusively, on fixing the little problems that are so commonplace in today's Corps of questioning Marines.

Nowadays, because we are told routinely that the recruits and new Marines of the 1990s are much smarter than we old codgers, we must accept that they are going to ask questions about their orders, instructions, and the apparently questionable wisdom of their leaders. When we tell a lance corporal to put his cover on while driving his car, he is just as likely to look at you as if you are out of your mind as he is to just do it.

This is because we allow him to get away with it. Many young Marines suffer from a lousy, undisciplined upbringing fostered by parents of the Me Generation. They get weak leadership from their unit and undergo a recruit training program with reduced stress and nervous drill instructors. Those Marines don't understand why they have to do what they're told and to not ask any questions in most instances. That's right — no questions.

I know, I know. Total Quality Leadership says that we have to accept, even encourage, the asking of questions by young Marines who happen to be fairly low in the food chain at this time in their lives. I don't buy any of this garbage, not for a second, and I never will. It may be heresy, but it's the truth.

Our questioning Marine Corps, with all the wise PFCs and lance corporals challenging their leaders' judgment, intelligence and experience, is starting to wear thin. When a large portion of the recruit pool has been raised in families that nurture self-indulgence and the challenging of authority, and is then sent through a recruit training program weakened by paranoia and a New Wave sense of right and wrong, and finally lands in a unit where civilians making oodles of money telling Marines how they should lead, you will have problems.

Society won't change tomorrow, so the recruit of last year is probably going to be no different from the recruit of tomorrow. This means we must either reinvigorate recruit training by returning the stresses and disciplin-

ary emphasis of the 1960s and 1970s — which isn't going to happen — or we must fix these problems once the new Marine arrives in the Fleet Marine Force. What we are talking about is instilling a sense of morality in Marines who come up a little short in this area. This can best be done by staff NCOs, but it will take leadership at all levels to succeed.

The first step is to terminate the asking of superfluous questions or questions for questions' sake. Good questions have a purpose; so I'm talking about questions that serve only to hinder completing the mission in some way. Questions like, "Top, how come I have to sweep the hangar?" "How come Cpl. Krayze told me to change the tire?" "Why do we have to do it right now?" And "Do I really have to do what that stupid sergeant says?"

Disruptive questions like these serve no purpose but to irritate the leader, and they should be put to rest instantly in such a way that the asker hesitates before asking another useless question. People who don't really understand the TQL process sometimes tend to blame that expensive and worthless program for all their unit's ills. But TQL isn't to blame for all our problems, only some. (TQL, as you'll recall, was forced down our throats by the Pentagon after it was decided that the Corps couldn't get off the hook if the other services were picking it up; it was all or none.)

The real problem is our current tendency to unnecessarily indulge our young Marines because we are now expected to be more sensitive to their thoughts and what they perceive as their needs. While counseling an errant Marine, we are supposed to be pleasant and a "good listener," when in reality what we should be is extremely graphic and convincing to a degree that makes clear to the counselee that the next time he screws up, his health record is going to get thicker. Marines understand this and can therefore adapt to it.

It's time we returned to the traditional Marine way of getting the job done. It never failed us in the past and won't in the future.

Dan McGrew is the pseudonym for a staff noncommissioned officer with 18 years in the Marine Corps. These are his opinions.

Owner/Proprietor
(610) 957-8482



DAVE'S GUN SHOP

104 Blair Mill Road
Hatboro, PA 19040-1801

Guns Services Dealer In Semi-Auto
Reta of All Models Military Weapons
Bluing Stock Refinishing Firearms Are Our Specialty

BARON'S AUTO GLASS AUTO UPHOLSTERY, INC.

MOBILE GLASS SERVICE • WINDOW TINTING • CONVERTIBLE TOPS
ROADSTER TOPS • HEADLINERS • VINYL TOPS • TRUCK SEATS

RICHARD B. OPITZ
Owner
443-8771

400 Blair Mill Road
(Blair Mill & Horsham Roads)
Horsham, PA 19044



PORTABLE COMMUNICATIONS CORP.

131 Bethlehem Pike (Rt. 309)
Colmar, PA 18915

LOCAL: (215) 997-0133 • (800) 876-9244 • FAX: (215) 997-6033

Automobile Detailing

Done at Your Home
by David Duthie, III

Extensive Cleaning, Waxing & Shampooing

INTERIORS - EXTERIORS - ENGINES

REFERENCES

215-862-3940 New Hope, PA 18938



GEORGE DUTTON

Blue Flame Gas Service

Propane • Residential • Commercial

Dublin, PA
249-3575

359 Dublin Pike
Perkasie, PA 18944



257-4616
257-7879

McKeever - Egan Insurance, Inc.

GENERAL INSURANCE
522 MARKET STREET
PERKASIE, PA 18944

PATRICK M. EGAN, C.P.C.U.
PRESIDENT



Automobile Detailing

Done at Your Home
by David Duthie, III

Extensive Cleaning, Waxing & Shampooing

INTERIORS - EXTERIORS - ENGINES

REFERENCES

215-862-3940 New Hope, PA 18938

(610) 338-1622



BIG ZEKE'S CUSTOM EMBROIDERY

Jackets • Shirts • Hats
Sweats • Sportswear

53 Decatur St.
Phila., PA 19136

JIM CHAUDRIE
Sales Coordinator



Paul Caprio
Assistant Operations Mgr.

NTW INCORPORATED
190 Church Rd.
King Of Prussia, Pa 19406

Office 610-265-0300
Fax 610-337-8866

SERVISTAR.

VILLAGE HARDWARE & HOBBIES
OVER 35 YEARS OF QUALITY SERVICE

Village Mall
Blair Mill Rd. & Moreland Ave.
Horsham, PA 19044

Al Wipplinger Pres.
Bob Wipplinger V.P.
(215) 672-7390

WE REALLY HAVE EVERYTHING... ALMOST

Telephone 675-1404

HATBORO DENTAL CENTER

Arnold B. Solomon, D. D. S.
Robert J. Solomon, D. M. D.
Michael Haas, D. M. D.
John Friel, D. D. S.

Office Hours
By Appointment
Weekdays and Saturday

300 N. YORK RD.
HATBORO, PA. 19040

(215) 757-0379

PENDEL SERVICENTER

Complete Automotive Service

MAHLON E. HORNUNG JR.
Owner

652 Bellevue Ave.
Pennel, PA 19047

JOSEPH BULLOCK & SONS

AUTO & SCRAP RECYCLING CENTER
Used Auto Parts A Specialty

1525 TURK ROAD

WARRINGTON, PA. 18976

343-1900

R. MILLER
T/A LAMB AUTOMOTIVE
12 Beaver St.
Hulmeville, Pa. 19047
215-750-1234

757-2611



PENDEL PIZZA

THE PENDEL SHOPPING CENTER
33 BELLEVUE AVENUE, PENDEL, PA 19047

OPEN 7 DAYS A WEEK

SUN.-THURS. 11 A.M. TO 11 P.M.
FRI., SAT. 11 A.M. TO 12 A.M.

5929 TORRESDALE AVENUE
PHILADELPHIA, PA 19138
(215) 533-1152

CHARLES BLOOM, PA

PUBLIC ACCOUNTANT

ENROLLED TO PRACTICE BEFORE
INTERNAL REVENUE SERVICE
ACCREDITED TAX ADVISOR

JUDITH A. BALDASARI

Certified Public Accountant

175 N. MAIN STREET
DOYLESTOWN, PA 18901

(215) 348-7185

MICHAEL W. WALDRON

(215) 675-7605
Res: (215) 672-7095
Fax: (215) 675-0853



Commercial Printing, Inc.

"We Put Your Ideas In Print"

2031 Stout Drive • Unit #2 • Warminster, PA 18974

215-822-8210

R. BRUCE SERGEANT
MASONRY
COLONIAL RESTORATION

42 HILLSIDE AVENUE
CHALFONT, PA 18911



KPB PAINTING

Quality Workmanship at Discount Prices
Interiors • Exteriors • Free Estimates

(215) 675-4071 or (215) 249-0749

WE PAY CASH for
promissory notes
secured by:
• mortgages,
• trust deeds, and
• land contracts...
nationwide!

David Beroff, C.M.I.
Senior Note Buyer

Note Worthy Service, Inc.

(215) 886-7426
Calls will be refunded

124 Cedar Street • Jenkintown, PA • 19046-3232

Susan A. Need
Agent



The Company You Keep®

New York Life Insurance Company
555 E. City Line Avenue
Bala Cynwyd, PA. 19004
Bus. 215 660-7181 Res. 215 696-3527
Fax 215 696-3527

Registered Representative for NYLIFE Securities Inc.
555 E. City Line Avenue
Bala Cynwyd, PA. 19004

..ONCE A MARINE - ALWAYS A MARINE..



Central Bucks Detachment
Marine Corps League
P.O. Box 1372
Doylestown, PA 18901

MARINE CORPS LEAGUE

Incorporated by Act of Congress
August 4, 1937

Temporary Membership Card and Receipt
This will certify that

_____ is a member in good standing of the

_____ This card is good for a period of sixty days from

_____ Amount _____
Sponsor's Signature



**APPLICATION FOR MEMBERSHIP
MARINE CORPS LEAGUE**

_____ (Date)

Name _____

Street _____ # _____

City _____ State _____ Zip _____

Date of Birth ____ / ____ / ____ Date of Enlistment/Commissioning _____

Date of Discharge/Separation/Retirement _____ SSN# _____

Type of Application — New () Renewal () Phone (____) _____

() I hereby apply for membership in the Central Bucks Detachment, Marine Corps League and enclose \$ 30.00 for one year's membership.*

*Includes \$2.00 subscription to MARINE CORPS LEAGUE MAGAZINE

I hereby certify that I have served as a U.S. Marine for more than 90 days, that the character of my service has been honorable, and if discharged, I am in receipt of an honorable discharge. By signature on this application, I hereby agree to provide proof of honorable discharge/service upon request.

_____ (Sponsor)

_____ (Applicant's signature)

Upon completion, turn into your Detachment sponsor with required payment.